

82-0890

30 March 1982

## MEMORANDUM FOR: Executive Director

FROM: [redacted]

STAT

Chief, Planning Staff

SUBJECT: [redacted]

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Meeting on Long-Range Planning with  
[redacted] IC Staff Consultant

1. As a follow-up to a meeting I attended last Tuesday with [redacted] and [redacted] STAT  
Community planners from the IC Staff, CIA, NSA, and DIA, [redacted] and I met this STAT  
morning with [redacted] that Admiral Inman has brought to the IC Staff STAT  
on a short-term contract to take a look at Intelligence Community long range planning.  
He was accompanied by [redacted] Acting Director, Office of Planning, ICS. [redacted] and STATSTAT  
I recounted the history of long-range planning in CIA, the 1980 long-range planning  
exercise and its outcome, and explained the steps by which we came to our present  
Agency long-range planning process. We stressed its substantive orientation, Agency-  
wide participation in its development, and the intended use of the process as guidance to  
the formulation of future Agency programs and budgets. We noted the need to work out  
procedures whereby the planning activities of the Agency could be fitted coherently into  
the planning activities of the other major elements of the Community. We discussed the  
significant differences between Intelligence Community management and Corporate  
management, the latter apparently being [redacted] point of departure. I reiterated a point STAT  
that we had made to Admiral Inman last summer in developing the Agency's approach  
that this approach could be applied to Intelligence Community-wide long-range planning.

2. [redacted] seemed quite taken with our approach. He said that it was the most STAT  
logical and sophisticated approach to long-range planning that he had seen in the  
Community and is certainly a concept that seems most appropriate to DCI-level  
management.

3. [redacted] subsequently reported back that [redacted] was quite impressed and will STAT  
be making recommendations to Admiral Inman on Community-wide long-range planning.  
It will be interesting to see what comes of all this.

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